



## Course : Advanced Governance, Risk and Compliance (GRC)

This training has been researched and developed for professionals who are involved in the different aspects of corporate governance in the technical and non-technical departments in every functional area of responsibility in all industries.

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|---------------------|------------|-------------------|------------------------|
| <b>City :</b>       | Doha       | <b>Hotel :</b>    | The Ritz-Carlton, Doha |
| <b>Start Date :</b> | 2025-12-14 | <b>End Date :</b> | 2025-12-25             |
| <b>Period :</b>     | 2 Weeks    | <b>Price :</b>    | 5925 \$                |

## Course Overview

Corporate governance and risk management are critical topics attracting more attention in business schools and legislative bodies in public and private organizations. While there are different corporate governance and risk management models, all aim to control risks effectively and organize the relationship between a company and its stakeholders. What is more important is that governance, risk management, compliance, and adequate internal controls are all part of one system. Unfortunately, not all companies have this avant-garde approach toward this system. This course includes discussions about board structures, committees, and their functions while covering the detailed process of managing risks per the Committee of Sponsoring Organizations (COSO) of the Treadway Commission requirements compared to ISO standards. In addition, this course includes a module on compliance per the ISO standards that covers the latest developments in this area.

## Course Objectives

**At the end of this Course in Advanced Governance, Risk & Compliance (GRC) training course, you will learn to:**

- Align your GRC structures perfectly well
- Improve risk management function and expanding compliance function
- Assist in formulating governance committees
- Learn GRC fundamentals, rules and principles
- Integrate and align corporate governance through adopting effective methods
- Assimilate how to provide assurance on GRC activities.

## Target Audience

- Advising on the GRC system
- Advising on the structure of the board of directors
- Establishing board committees
- Advancing board policies
- Improving risk management functions
- Expanding compliance functions

## Methodology

A variety of training methods to reach the participants will be applied in a diverse manner. A number of methods will include brainstorming, lecturing, exercises, group discussion and sharing experiences. Case studies and short assessment shall be conducted during this training course. This training course is built on presentations by the instructor and the participants and includes exercises and case studies to be discussed during the training sessions.

## Course Outline

### Day 1: Corporate Governance and its Tools: Risk Management, Compliance & Internal Audit

- Corporate governance; definition, concept, rules, principles
- What are the barriers and obstacles to actually enforce it?
- How to implement corporate governance in reality?
- Board's committees; roles and responsibilities
- Identifying the audit committee role and responsibilities
- Risk management, compliance & internal audit overlapping & how to overcome it?
- Cooperation & collaboration among this triangle functions
- Main thoughts to improve corporate governance

### Day 2: Risk Management; All You Need To Know About It

- Risk management fundamental concepts, universe & principles
- Risk management framework; policies, methodologies and infrastructure
- Risk management limitations with traditional approaches to risk management
- Key performance indicators (KPI) vs. Key risk indicators (KRI)
- What is a risk register & how to create one?
- Business continuity planning vs. Disaster recovery plan
- Risk control self-assessment (RCSA)
- Role & responsibilities of the risk champions

### Day 3: Identifying Different Categories of Organizational Risks in your Organization

- Financial risk / credit risk / liquidity risk
- Operational risk
- Non-compliance risk

- Systematic risk vs. Systemic risk
- Political risk / sovereign risk / country risk
- Strategic risk / legal risk / reputational risk
- Fraud risk / ethical behavior risk / criminal behavior risk
- ESG, digital, cyber, and technology risks

#### **Day 4: Risk-Based Compliance & Risk-Based Internal Audit**

- Compliance new approach; risk-based compliance
- Role, duty, objective and responsibility of a compliance officer
- What is the specific profile for a compliance officer?
- Money laundering threats and methods & terrorist financing threats and methods
- What is risk-based internal auditing? How & why audit units move into risk based audit
- The transition from system-based to risk-based internal auditing
- Risk-based audit approach and risk-based audit methodology
- Auditing the control environment

#### **Day 5: Role of The Board Towards Strengthening & Augmenting Governance Process**

- Role of the board
- Business plan vs. Strategic plan
- Strategic planning and strategic management
- Risks in focus 2025 and how organizations can tackle
- Controlling fraud; the fraud triangle and the fraud diamond
- Auditing corporate governance
- OMBUDS process (whistleblowing)
- Business and financial lessons learnt

### **Certificates**

On successful completion of this training course, HighPoint Certificate will be awarded to the delegates. Continuing Professional Education credits (CPE): In accordance with the standards of the National Registry of CPE Sponsors, one CPE credit is granted per 50 minutes of attendance.